

# minibiblioPLUS

PROPULSÉE PAR  
POWERED BY FRASER HICKSON [DEPUIS  
SINCE 1885]

## 2023

# ANNUAL REPORT



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# ABOUT US

Changing young lives, one book at a time

## WHAT WE DO

The Fraser-Hickson Institute serves communities in Montreal and all over Quebec with early literacy outreach programming focussing on children aged 0 to 8. We partner with daycares, community centers, hospitals and schools to provide free access to books and early literacy activities. Our flagship project, **minibiblioPLUS**, offers free mini-libraries, access to trained volunteers who animate storytime for children, activities and resources, and early literacy workshops addressed to parents and educators. The project's provincial expansion consults with organizations to build new or complement existing early literacy projects. The Storytime in the Parks project brings lively and fun storytime sessions outdoors during the summer. We currently run **312** programs across **180** partner sites directly benefitting more than **17,000** children, parents, educators and caregivers.

## OUR MISSION

To raise literacy levels by empowering partners to instill in children a life-long love of reading and learning from birth and to enable free access to books and animation services. Watch the video below to learn more about our mission.



# CELEBRATING 10 YEARS

## 10 YEARS OF minibiblioplus

On February 14th, 2023, we celebrated the **minibiblioPLUS** project's 10th anniversary. In these 10 years, our project expanded from 9 YMCAs to partnering with 180 different organizations. We hosted a celebratory event at the Notre-Dame-de-Grâce YMCA, our very first partner site established in 2013. The event featured a special storytime reading for children by our committed volunteers. A heartfelt thank you to everyone who continues to contribute towards the success of this project.



IN PHOTOS FROM LEFT TO RIGHT: ASHA DIXIT (ED), HELEN FORTIN (FOUNDER), DAVID ANDRELLI (INTERIM ED)

GUEST READERS: MAGDALÉNA GUIRAND AND ELYSIA BRYAN-BAYNES



**See President Celine Cooper's interview with Global's Laura Casella about celebrating a milestone anniversary and explaining why it's essential to encourage young children to read.**



The Honourable Marc Garneau, Liberal MP for Notre-Dame-de-Grâce–Westmount (Québec)

Mr. Speaker, I am pleased to acknowledge the Fraser-Hickson library, which is celebrating the 10th anniversary of its **minibiblioPLUS** book delivery service on February 14th. This service grew throughout the pandemic and now supports 130 partner organizations, impacting 14,000 participants, bringing more than 10,000 books to children and delivering 5,000 hours of programming. Its staff and board of directors are deeply committed to the cause of early literacy and promoting reading to children, particularly in their first 100 days of life.

The Fraser-Hickson Library was founded in Montreal on October 15th, 1885, and was the first free library open to the public. It received the enthusiastic support of Honoré Beaugrand, the then mayor of Montreal. Today, the library's collection of books is spread out across my riding and across Quebec.

The Fraser-Hickson Library continues to foster a love for reading and promote early literacy.

Congratulations to the Fraser-Hickson Library.



# OUR IMPACT

## 2023 AT A GLANCE

**180**

PARTNER SITES

**13,000**

BOOKS IN CIRCULATION

**340**

STORYTIME ANIMATIONS

**12**

LITERACY WORKSHOPS

**312**

PROGRAMS

**212**

BOOK DELIVERIES

**204**

STORYTIME VIDEOS

**45**

EVENTS

**111**

VOLUNTEERS

**1,780**

BOOKS GIFTED AT EVENTS

**3,024**

STORYTIME VIDEO VIEWS

**17,000**

PARTICIPANTS REACHED



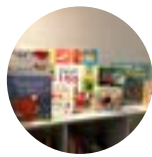
*We read to the children every day and lend books to parents so that they can continue to enjoy literature at home. We're especially delighted by the volunteer who comes once a week to read to us! We really appreciate the mission accomplished by **minibiblioPLUS** providing free books to the children and families at our daycare.*

-Steven Lowi, Director, Garderie Métropolitain Inc.



*A big thank you to **minibiblioPLUS** for the quality of the books in our **minibiblio**. The books are always well chosen and we especially appreciate the availability of the employees. We're really pleased. Bravo!*

-Director, Ma Petite École Snowdon



*Thank you so much for the tip shared at the parent workshop! We read 5 whole books last night and 2 this morning. It really made a huge difference to display them.*

-Nakiiee Ann, CCS LaSalle Early Head Start Program Participant

## BUILDING CONNECTIONS WITH BOOKS

On October 6th, 2023, Fraser Hickson's **minibiblioPLUS** project was featured in "The Suburban". The article highlights the success of our project in building connections with books and reading. Executive Director (ED), Asha Dixit, explains the program's holistic approach and the need for parents to invest in reading to their children to create these connections. An excellent insight behind the scenes of our project.

[READ MORE](#)



# PRESIDENT'S REPORT

In February of 2023, the Fraser-Hickson Institute proudly marked the 10-year anniversary of our **minibiblioPLUS** project. This represents a noteworthy moment for our Library and sets the gold standard for future endeavors.

We were delighted to welcome back Asha Dixit from her maternity leave this year. Her return as Executive Director represents the continuation of her vision and leadership. A heartfelt thank you to David Andrelli for his excellent service as interim Executive Director in Asha's absence.



Our governance structure has been further bolstered with the addition of three dynamic new Governing Board members: Thomas Ledwell (Founding Principal, Ledwell Strategies Inc.), Chad Walcott (Director of Engagement and Communications, Provincial Employment Roundtable), and Megan Marcoux (Skills Innovation Lead, Concordia University). A big thank you to Helen Fortin, who stepped down from the Governing Board this year, for her continued involvement as a newly minted member of our distinguished Honorary Board.

We remain grateful, as always, to the Bibliothèque de Notre-Dame-de-Grâce and the arrondissement de Côte-des-Neiges-Notre-Dame-de-Grâce for their longstanding support. These partnerships underscore the importance of collective efforts in advancing our shared goals of early childhood literacy and lifelong learning. We extend a warm welcome to Fimba Tankoano in the role of directeur à la Direction de la culture, des sports, des loisirs et du développement social de l'arrondissement Côte-des-Neiges-Notre-Dame-de-Grâce.

As we reflect on our accomplishments in 2023, it is a reminder that even the most successful organizations must take the time to take stock. They must periodically assess their strengths and weaknesses, anticipate challenges and opportunities, and refine their priorities, purpose, and vision for the future. In December, the Fraser-Hickson Institute kicked off an ambitious strategic planning process to ensure the long-term momentum, sustainability, and health of the organization. We look forward to sharing our new strategic plan with you in 2024.

Of course, nothing happens without the unwavering dedication of our partner organizations, donors, volunteers, board and honorary board members, and our staff.

It is an honour - and, frankly, a whole lot of fun - to work with each and every one of you in the service of our community. Thank you for all you do.

Happy Reading,

A handwritten signature in black ink, appearing to read 'Celine Cooper'.

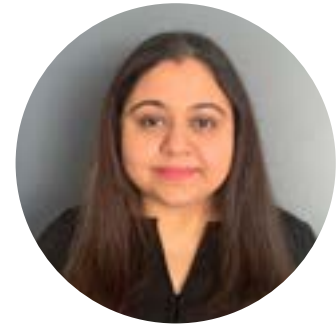
**Celine Cooper**

PRESIDENT, BOARD OF GOVERNORS, FRASER-HICKSON INSTITUTE, MONTREAL

# EXECUTIVE DIRECTOR'S REPORT

2023 has been a year of celebration and exploration of new opportunities at Fraser Hickson, allowing us to extend our reach beyond Montreal to the other regions of Quebec.

February 14th, 2023, marked the 10th anniversary of the **minibiblioPLUS** project, a milestone that we are proud to celebrate. This initiative began in 2013 with 9 YMCAs as our first partners and has grown exponentially. By the end of 2023, we had **180** partners and **312** programs, benefiting over **17,000** participants.



This remarkable growth would not have been possible without the dedication and hard work of our staff, the leadership of the board, the committed efforts of our volunteers, the generosity of our donors, and the unwavering support from the Côte-des-Neiges-Notre-Dame-de-Grâce borough. Each of you has played a vital role in this journey, and I am tremendously grateful for your commitment to promoting the cause of early literacy development.

In April, we began expanding the **minibiblioPLUS** project to other regions in Quebec. We successfully partnered with five organizations serving the minority English-speaking population and will consult with them to develop early literacy programming for their communities. We look forward to building many such partnerships in the coming years.

This year, with a strong board, committed staff, and a rich network of partners and like-minded collaborators, we were well placed to embark on a strategic planning exercise to prepare for the challenges and opportunities ahead in the next six years. This exercise holds immense potential for us to foster new relationships and design new projects, ensuring that children across Quebec and Canada grow up with strong literacy skills and a love for reading and books. My team and I are excited about the possibilities that lie ahead.

Bringing the gift of early learning, books, and reading to the community has been immensely fulfilling. Literacy profoundly impacts all aspects of life, and it is our collective responsibility to ensure it remains a priority in building healthy, safe, and vibrant communities. I am confident we will continue changing young lives one book at a time together.

A handwritten signature in black ink, appearing to read 'Asha Dixit', enclosed within a circular scribble.

**ASHA DIXIT**  
EXECUTIVE DIRECTOR, FRASER-HICKSON INSTITUTE, MONTREAL

## LOST AND FOUND STORIES

In March, we partnered with the Canadian Children's Literacy Foundation to develop and facilitate workshops for children aged 0-12 in collaboration with the Lost and Found Stories Project. The participants learned about storytelling and had the opportunity to present a virtual exhibition of their pandemic experience through drawing, writing, poetry and videos. We were instrumental in connecting this program with the French-speaking population.



## STORYTIME IN THE PARK

Over the summer, we launched "Storytime in the Park" in collaboration with Benny Library, in which we facilitated storytime sessions in 5 different parks in CDN-NDG. This project was highly successful, demonstrating a need for literacy-related outdoor activity in the community. A total of 226 children were reached and an unprecedented 109 children in attendance at just one session! We look forward to continuing this project next summer.



[READ THE FULL REPORT](#)



## INTERNATIONAL LITERACY MONTH

On September 11th, we celebrated International Literacy Month with Desirée McGraw, MNA for Notre-Dame-de-Grâce reading to children at Garderie Mary Poppins. The children loved her animating the Mo Willems classic "We Are in a Book" and had fun screaming BANANA!



## STORYTIME WITH THE MAYOR

On October 26th, Gracia Kasoki Katahwa, Mayor of CDN-NDG, brought the joy of books and reading to the children of Garderie Vendôme with an unforgettable storytime!





## EARLY CHILDHOOD WEEK

In November, we facilitated our biggest-ever virtual workshop for parents as part of the Early Childhood Week. An unprecedented 37 parents attended the Early Literacy Workshop!



## QUESCREN FORUM

In November, Asha Dixit (ED) presented at Concordia University's QUESCREN-Education and Vitality Forum. She presented the **minibiblioPLUS** project, and how it champions early literacy through libraries and community partnerships. It was a great opportunity to build new connections and potential collaborations with other participating vital educational stakeholders.



## SALON DU LIVRE DE MONTRÉAL

In November, we facilitated a storytelling session as part of the Salon du livre de Montréal. It was a fun-filled morning of storytelling, music, dancing, snacks, and book giveaways. Thanks to our author-animators, Elaine Arsenault and Richard Dagenais, and to our partners Papa et Moi NDG and Walkley Community Center for this wonderful collaboration.



*I am very impressed by the great work that **minibiblioPLUS** does for the community. They are bringing joy to children and their parents. The world is a better place because of programs like this.*

-Elaine Arsenault, Author

### Affiliations and other like-minded collaborators

ABQLA; ArtHives; Babar Books; Book Dumping; CDN/NDG borough; Canadian Children's Literacy Foundation; Canada's Early Literacy Leaders; Canadian Friends of Mountain Lake PBS; Century Initiative; Concordia University; Communication-Jeunesse; CLIF-New Hampshire/Vermont; Curious Neuron podcast with Dr. Cindy Hovington; Dr. Julien (Social Pediatrics); Éditions les 400 coups; EMBSB Spiritual and Community Animation service; ERS Training; Explorations; FIRST BOOK Canada; Frontier College; Gay and Grey Montreal; GIV3; Gallimard; Communication-Jeunesse; Jewish Public Library; La Maison Bleue; Lire/Imagine/Read; Linda Lieth Publishing; Lire et Faire lire; Literacy in Action; Literacy Quebec; Literacy Unlimited; McCord Museum; McGill University School of Communications Sciences and Disorders; Miss Edgar's and Miss Cramp's School; Montreal Association of Independent Libraries (MAIL); Montreal Fluency Centre; (NDG) The Depot - Community Food Centre; Projet Communautaire Pierrefonds (PCP); Renaissance; Réseau Réussite; Saison de la lecture-Ville de Montréal; Salon du livre; Table 0-5 Cavendish; TD Canada Trust; The Teapot; Thomas More Institute; UQAM Language School; Yale University/ Haskins Laboratory; Welcome Collective, West-end Intergenerational Network (WIN); YMCAs; 60 Million Girls.

# PARTNERS

In 2023, we reached **180 partners** with **312 programs**. We are grateful to all our partners for their collaboration in advancing the cause of early literacy. Below is the list of new partners who joined us this year.

[Click here to see complete list of partners](#)

- Agence Ometz
- Bureau Coordonateur Lieu des petits
- Centre pour enfant Namaste
- CIUSSS du Centre-Ouest-de-l'Île-de-Montréal
- Clinique Entourfamille
- CPE Château-des-neiges- Pavillon Flocons de neige
- CPE du YM-WHA
- CPE du YM-YWHA Pierrefonds
- Garderie Éducative Harmonie d'Enfance - Installation 2
- Garderie Éducative Les Libellules
- Garderie Les Aventuriers
- Garderie Les Petits Bouts de Choux
- Garderie Les Petits Paons
- Garderie Nid de Namur
- KAZE NOKO Forest School
- Loyola Community Center
- Maison Mosaik
- Montreal Children's Hospital Family Resource Center
- REISA St. Laurent
- REISA Rivière-des-Prairies
- Willingdon School
- Women on the Rise
- Yaldei School

## PARTNER SPOTLIGHT!



### **BIENVENUE À NOTRE-DAME-DE-GRÂCE**

We welcomed Bienvenue à NDG as a partner in July 2021. Their mission is to facilitate the integration of immigrants (newcomers or others) into the community life of Notre-Dame-de-Grâce and foster intercultural relations. This year, we facilitated a series of workshops for parents as part of their Bon départ project to support parents in nurturing a lifelong passion for reading in children. The workshops imparted practical ideas on selecting age-appropriate books to encourage appropriate developmental milestones. As parents delved into strategies for integrating books into their daily routines, our volunteers engaged the children with captivating storytime sessions, enriching their literary experiences. Additionally, our collaboration extends to their other initiatives, such as facilitating intercultural mediation reading activities at St-Raymond School and Notre-Dame-de-Grâce School as part of their AMI (Agent de médiation interculturelle) project, further strengthening our collective commitment to community engagement and cultural diversity. We warmly thank Bienvenue à NDG for collaborating so enthusiastically and allowing us to promote the cause of early literacy development among newcomers to Canada.

# PARTNERS

## PROVINCIAL EXPANSION

In 2023, we established five new provincial partnerships with community organizations across Quebec. We will consult with these organizations to develop early literacy programming for the children and families of their communities.

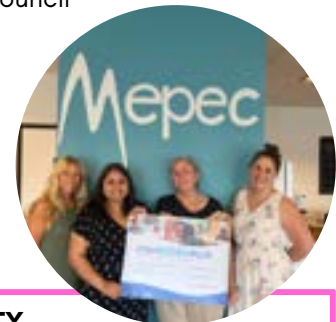
- Council for Anglophone Magdalen Islanders (CAMI)
- Mégantic English-speaking Community Development Corporation (MCDC) - Head Office - Thetford Mines
- MCDC - Head of Service - Lévis
- Montérégie East Partnership for the English-Speaking Community (MEPEC), Beloeil
- South Shore Literacy Council (SSLC), Greenfield Park



*We asked for hundreds of books, including specific topics and authors. We serve upwards of 600 participants per year in our early childhood program. Each of these books was circulated among our families. Books have always been a facet of our program, NEW books are life blood. We thank you for being such an enthusiastic partner. We have gained more than we could have anticipated and are grateful for the meaningful way these resources have been shared and for the conscientious follow-up.*

-Rachel Wagner Lemblé, Executive Director, South Shore Literacy Council

## PARTNER SPOTLIGHT!



### **MONTÉRÉGIE EAST PARTNERSHIP FOR THE ENGLISH-SPEAKING COMMUNITY**

MEPEC is a non-profit organization that serves the interests of the English-speaking population of Montérégie East. They were one of the first organizations to enthusiastically partner with us in the provincial expansion of the **minibiblioPLUS** project. To begin, we had several consultation sessions to identify MEPEC's needs and ways we could complement their existing library and family programming. We employed the train-the-trainer method and provided comprehensive guidance on facilitating early literacy workshops for parents and volunteers. Activity plans and resources supplemented these workshops. We visited their center in Beloeil to co-host a storytime session in which parents and children eagerly participated. Participating families shared that they rely on such events to combat isolation and foster socialization among the little ones. They thanked our team for providing easy access to quality English-language books, bridging a crucial gap. A heartfelt thank you to Karoll-Ann Carrier, Executive Director, and Kareen Massé, Youth and Family Coordinator, for being excellent collaborators and enthusiastically promoting our services to their community.

# VOLUNTEERS

**The contributions of our volunteers are central to our success.  
Thank you all so much for volunteering!**

Sayma Afroz  
Amparo Aguado  
Shakera Ahmed  
Deniz Akgungor  
Kim Alarcon  
Maryam Al Faili  
Kassandra Al Shear  
Saidatu Aremu  
Genevieve Asselin  
Naomi Avril  
Alexandra Badita  
Sara Bahre  
Douglas Barnes  
Melissa Beamish  
Beatrice Bergeron  
Alexandra Bertola  
Danielle Bouffard  
Joan Buttersworth  
Anastasia Caraus  
Wanessa Cardoso de Sousa  
Gloria Catracchia  
Vanessa Charles  
Angie Cho  
Mike Ciarciello  
Maira Corinne Claudio  
Nina Cloutier  
Andrée Corbeil  
Gabiella Danesi

Andrew Desrochers  
Dieynaba Diack  
Maria Digiovanni  
Emma Diotte-Lyles  
Genevieve Dufresne  
Chloe Elke  
Josée Fortier  
Helen Fortin  
Matthew Golden  
Abby Goneau  
Emma Gonshor  
Ilyas Goumih  
Ennio Grimaldi  
Brittany Grose  
Kystina Gruppuso  
Mira Hamed  
Jackie Herman  
Andrew Holm  
Rifat Hossan  
Elias Houidef  
Kwesiga Kahigi  
Miranda Kexin Hu  
Axelle Jean  
Mateo Jeanneau  
Heloise Joffreau  
Ljiljana Jovanovic  
Matthaios Kapetanakis  
Shamim Khan

Anuj Kharit  
Alexandra Lampten  
Jérémy Lapointe  
Constance Latreille  
Natalie Lavers  
Dahlia Le  
Louise Leibner  
Cynthia Li  
Lily Bo Li  
Stephanie Mansell  
Daniel Martinez Anduaga  
Joel Martinez Anduaga  
Grethel Matthews  
Joey McDonough  
Isabel Meadowcroft  
Grace Mensah  
Irys Miciak  
Charles Moussette  
Marilyn Nakhle  
Lydie Angele Ndoumbe Djolla  
Kassia Neckles  
Sherry Ni  
Guillaume Nyssens  
Emma Olaru  
Alexandra Olatsson  
Amy Otchet  
Cyra Pantaleon  
Gaelle Paquet

Nina Peritz  
Joan Poll  
Lisa Quinn  
Miryam Rizk  
Jennifer Rose Lapointe  
Sivaranjini Ramesh  
Gwladys Rivier  
Patrick Rosado  
Ana Savulescu  
Daniel Savulescu  
Kaoutar Sbaghi  
Aurore Singiza Sebuyange  
Rishik Sharma  
Isabel Shaw  
Alexander Slack  
Silvana Sorbo  
Linda Te  
Nella Tong Scotto  
Ursula Voss  
Karlene Walker  
Di Wang  
Xiwen Wang  
Katherine Ward  
Sophia Zaccheo  
Xinyue Luna Zhang  
Zabrina Zhu  
Melila Ziani





## VOLUNTEER SPOTLIGHT!



### GRETHEL MATTHEWS

Volunteering as a storytime animator since February of 2022, Grethel combines her passion for reading with her mission to strengthen our community and invest her time in the growing generation of our youth. Through her time reading to children, Grethel has realized how literacy is still a struggle for many families. She has consequently brought awareness about our literacy programs and our mission to her personal network and was able to collect many books for our library. Grethel is an exceptional volunteer who we can always rely on. She is loved by the children she interacts with, as she always brings a touch of magic to her storytime animations. For all these reasons, we nominated Grethel for the Claude Masson Award of the Prix Hommage Bénévolat-Québec Awards in the Young Volunteer category for active volunteers between the ages of 14 and 35, recognizing her amazing efforts in volunteerism in our community.

## VOLUNTEER SPOTLIGHT!



### STEPHANIE MANSELL

As a child, Stephanie went to her local library every week. She realized that not every child has that same opportunity or gets the chance to visit the library in their neighbourhood at all. She believes that every child should have access to books and for that reason she loves the fact that **minibiblioPLUS** brings the library to the children. Since November of 2021, she has been a dedicated volunteer, contributing significantly to the optimal functioning of our library. Her volunteer work has an instrumental and direct impact on the lives of many children. Having dedicated almost 500 hours to her volunteering with us, she is seen as a team member by the staff and her work is valued to the utmost degree. For these reasons we nominated Stephanie for the Prix Hommage bénévolat-Québec awards, in 2023 for her exceptional volunteerism.



# BOARD OF GOVERNORS



**Celine Cooper**  
President



**John Hussey**  
Vice-President



**Pierre Chanzonkov**  
Treasurer



**Helen Fortin**  
Governor



**François Morin**  
Governor



**Simon Abou-Fadel**  
Governor



**Elysia Bryan-Baynes**  
Governor



**Tara Roberts**  
Governor



**Thomas Ledwell**  
Governor



**Megan Marcoux**  
Governor



**Chad Walcott**  
Governor

## Honourary Board

- Roch Carrier – Honourary Chair
- John Dinsmore
- Anne Lagacé Dowson
- Barbara Drury
- Helen Fortin
- Honorable Yves Fortier
- Michael Goldbloom
- Robert Gordon
- Scott Griffin
- Nicholas Hoare
- Mitch Joel
- Oliver Jones
- David Laidley
- Reford MacDougall
- Andrew Molson
- Michael Novak
- Alex Paterson
- André Pratte
- Peter Trent
- Manon Vennat
- Patterson Webster

*In lasting memory  
of Warren Allmand*

# STAFF



**Asha Dixit**  
Executive Director



**David Andrelli**  
Interim Executive Director



**Gisele Kwiatkowski**  
Programs Manager



**Stephanie Lopraino**  
Development and Communications



**Marco De Petrillo**  
Librarian



**Anna Sidun**  
Programs Coordinator



**Alexandra Blanchard**  
Volunteer Coordinator



**Cathy Ransom**  
Accounting



**Simon Martin**  
Interim Communications



**Alexa Liendo**  
Interim Communications



**Sarah Fullerton**  
Interim Volunteer Coordinator

# DONORS

## Thank you to our generous donors!

- Array of lovely individuals!
- 100% Board participation
- Betty Lou Cowper Legacy
- CDN-NDG Borough
- Chamandy Foundation
- COGECO Communications
- Doggone Foundation
- Eric T. Webster Foundation
- Fiducie Charitable Fournier-Éthier
- Hay Foundation
- Hewitt Foundation
- Hylcan Foundation
- Ministère du Travail, de l'Emploi et la Solidarité sociale (MTESS)
- R. Howard Webster Foundation
- Réseau Réussite Montréal
- The Birks Family Foundation
- The Rossy Family Foundation
- The Secrétariat aux relations Québécois d'expression anglaise (SRQEA)



## We would also like to extend our sincere appreciation to the individuals and publishers for in-kind donations of books.



- Array of lovely individuals!
- Babar Books
- College LaSalle
- Éditions de l'Isatis
- First Book Canada
- La Courte Échelle
- Scholastic Canada
- Montreal Children's Hospital  
Family Resource Center
- Naître et Grandir



# TREASURER'S REPORT

It has been a stellar year. This is in part due to an increase in total revenues of 35%, including a 19% increase in donations.

All costs have been closely monitored thanks to our dedicated and efficient team in the office, with support from our board members.

As well, for the first time in many years, we added a significant amount to our investment account, thereby further solidifying our position.

Our faithful multi-year donors remain present and are once again complemented by new ones this year once again.

Continued and most welcome cooperation from the City of Montreal tops our overall positive outcome.

We all look forward to a very bright future in 2024 and beyond.

Respectfully submitted,



**Pierre Chanzonkov**

TREASURER, FRASER-HICKSON INSTITUTE



*Congratulations to the Fraser-Hickson Institute on implementing a successful **minibiblioPLUS** program focusing on the concept that children are born to read! Literacy influences well-being and is closely linked to nearly all the major determinants of good health identified by Health Canada. I champion, as should others, Fraser-Hickson's emphasis on reading to children in the First 1000 Days of Life to ensure Canada's cultural and economic prosperity!*

Cookie Rossy, The Rossy Family Foundation

# FINANCIALS

**THE FRASER-HICKSON INSTITUTE, MONTREAL**  
**L'INSTITUT FRASER-HICKSON, MONTRÉAL**  
**BALANCE SHEET**  
 As at December 31, 2023

	2023	2022
	\$	\$
<b>ASSETS</b>		
<b>Current</b>		
Cash	339,151	267,011
Term deposit (Note 3)	10,599	10,417
Grant and donation receivable	27,417	7,000
Sales taxes receivable	1,128	1,281
Prepaid expenses	5,394	7,218
	<b>383,689</b>	<b>292,927</b>
Marketable securities (Note 4)	569,347	422,538
Land, at cost	143,071	143,071
	<b>1,096,107</b>	<b>858,536</b>
<b>LIABILITIES</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	37,959	36,521
Deferred government grants	4,242	11,167
	<b>42,201</b>	<b>47,688</b>
<b>NET ASSETS</b>		
Invested in capital assets	143,071	143,071
Endowments	792,996	792,996
Unrestricted	117,839	(125,219)
	<b>1,053,906</b>	<b>810,848</b>
	<b>1,096,107</b>	<b>858,536</b>



# FINANCIALS

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**THE FRASER-HICKSON INSTITUTE, MONTREAL**  
**L'INSTITUT FRASER-HICKSON, MONTRÉAL**  
**STATEMENT OF CHANGES IN NET ASSETS**  
For the year ended December 31, 2023

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	Invested in capital assets \$	Endowments \$	Unrestricted \$	2023 \$	Total 2022 \$
Balance, beginning of year	143,071	792,996	125,219	810,848	828,775
Excess of revenue over expenses (Excess of expenses over revenue)	-	-	243,058	243,058	(17,927)
<b>Balance, end of year</b>	<b>143,071</b>	<b>792,996</b>	<b>117,839</b>	<b>1,053,906</b>	<b>810,848</b>

Endowments include the following bequests:

	\$
Margery Trenholme	606,993
John H.R. Molson	56,676
Margaret Ebers	68,186
T.B. Macaulay	61,141
	<hr/>
	792,996

# FINANCIALS

## THE FRASER-HICKSON INSTITUTE, MONTREAL L'INSTITUT FRASER-HICKSON, MONTRÉAL OPERATIONS

For the year ended December 31, 2023

	2023 \$	2022 \$
<b>REVENUE</b>		
Donations	336,606	283,420
Government grants	143,629	66,000
Servitude	29,115	27,719
	<b>509,350</b>	<b>377,139</b>
<b>EXPENSES</b>		
<b>Salaries and benefits</b>		
Salaries	216,678	259,402
Accounting services	6,200	7,087
Employee benefits and payroll fees	24,195	23,406
	<b>247,073</b>	<b>289,895</b>
<b>Administration and other</b>		
Interest and bank charges	187	129
Insurance and taxes	3,895	3,704
Office and general	13,192	10,106
Repairs and maintenance	63	18
Books, cataloging and animation supplies	18,467	21,696
Business development	778	571
Fundraising expenses	5,152	3,943
Publicity and printing expenses	3,094	2,462
Travelling expenses	650	91
Amortization of deferred rental commission	1,975	1,975
	<b>47,453</b>	<b>44,695</b>
<b>Legal, professional and audit fees</b>		
Legal fees	826	90
Audit fees	5,667	5,216
Consulting fees	803	-
	<b>7,296</b>	<b>5,306</b>
<b>TOTAL EXPENSES</b>	<b>301,822</b>	<b>339,896</b>
<b>EXCESS OF REVENUE OVER EXPENSES ON LIBRARY OPERATIONS</b>	<b>207,528</b>	<b>37,243</b>
<b>Other revenue (loss)</b>		
Investment revenue	10,216	2,176
Management fees	(644)	(569)
Net change in fair value of quoted securities	25,958	(56,777)
<b>Total other revenue (loss)</b>	<b>35,530</b>	<b>(55,170)</b>
<b>EXCESS OF REVENUE OVER EXPENSES (EXCESS OF EXPENSES OVER REVENUE)</b>	<b>243,058</b>	<b>(17,927)</b>

# FINANCIALS

**THE FRASER-HICKSON INSTITUTE, MONTREAL**  
**L'INSTITUT FRASER-HICKSON, MONTRÉAL**  
**STATEMENT OF CASH FLOWS**  
For the year ended December 31, 2023

	2023 \$	2022 \$
<b>OPERATING ACTIVITIES</b>		
Excess of revenue over expenses (Excess of expenses over revenue)	243,058	(17,927)
<b>Items not affecting cash</b>		
Net change in fair value of quoted securities	(25,958)	56,777
	217,100	38,850
Decrease (increase) in grants and donations receivable	(20,417)	-
Decrease (increase) in sales taxes receivable	153	(252)
Decrease in prepaid expenses	1,824	1,659
Increase in accounts payable and accrued liabilities	1,438	4,757
Increase (decrease) in deferred grants	(6,925)	(15,500)
	193,173	29,514
<b>INVESTING ACTIVITIES</b>		
Proceeds on disposal of quoted securities	8,464	11,567
Purchase of quoted securities	(129,315)	(15,061)
Term deposit	(182)	(52)
	(121,033)	(3,546)
<b>FINANCIAL ACTIVITIES</b>		
Repayment of Canada emergency business account	-	(30,000)
	-	(30,000)
<b>NET CHANGE IN CASH FLOW</b>	<b>72,140</b>	<b>(4,032)</b>
<b>CASH, BEGINNING OF YEAR</b>	<b>267,011</b>	<b>271,043</b>
<b>CASH, END OF YEAR</b>	<b>339,151</b>	<b>267,011</b>



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